



WIRAS
WADIHUDA INSTITUTE OF
RESEARCH & ADVANCED STUDIES



B.B.A

SYLLABUS



(Abstract)

Bachelor of Business Administration (B.B.A.) Programme (CBCSS -OBE) - Under Private Registration (2020) -Scheme, Syllabus and Model Question Paper for Core Courses, Discipline Specific Elective Core Courses, General Awareness Courses, Complementary Elective Courses and Generic Elective Courses - Implemented - Orders Issued.

ACADEMIC C SECTION

Acad.C5/1005/PR/BBA/2020

Dated: 14.07.2021

- Read:-1. Minutes of the meeting of Syndicate held on 21.12.2020 vide item No. 2020.605
2. Minutes of the meeting of CRLP held on 27.01.2021
3. Minutes of the meeting held on 15.02.2021
4. Minutes of the meeting of Expert Committee and CRLP members held on 03.03.2021
5. Minutes of the meeting of Expert Committee and CRLP members held on,12.03.2021 and 23.03.2021
6. U. O No. Acad C5/1912/2019 dated 31.05.2021
7. E-mail from former Chairperson of BoS in Management Studies (UG) forwarding the Scheme, Syllabus, Model Question Paper of B.B.A Programme under Private Registration

ORDER

1. As per paper read (1) above, the meeting of the Syndicate, vide item No. 2020.605 resolved to apply the Regular Scheme & Syllabus to the UG, PG Programmes under Private Registration also.
2. As per recommendation in the paper read (2) above, meeting of the Director, SDE, with former Chairpersons of the Boards of Studies (both UG & PG) and also the Heads of the Departments [of the subjects in which UG, PG Programmes are offered under Private Registration], was convened on 15.02.2021 and a five member Committee was constituted to assist the Standing Committee on CRLP for the preparation of Syllabus as per paper read (3).
3. Considering that the Board of Studies is not in existence, it was resolved vide item No.(vi) of the Minutes concerned, to entrust the matter of preparation of the Syllabus of UG and PG programmes under Private Registration with the former Chairpersons of the respective subjects, incorporating all approved recommendations regarding Elective Papers, Internal assessment, Project Evaluation etc. as per paper read (4) and also in tune with the Regulations.
4. Subsequently, the meeting of the Expert Committee and CRLP members finalized the Elective Papers, mode of Internal assessment and Project valuation for UG and PG Programmes under Private Registration as per paper read (5)., Regulations of the UG Programmes (CBCSS-OBE) under Private Registration (2020) was implemented as per the paper read (6) above.
5. The former Chairperson,Board of Studies in Management Studies (UG), submitted the draft Scheme, Syllabus and Model Question paper for Core Courses, Discipline Specific Elective

Core Courses, General Awareness Courses, Complementary Elective Courses, and Generic Elective Courses of B.B.A Programme CBCSS-OBE under Private Registration (2020), prepared in tune with the Regulation of UG Programmes under Private Registration (2020), as per paper read (7), for approval.

6. The Vice Chancellor, after considering the matter in detail, and in exercise of the powers of the Academic Council conferred under section 11(1) Chapter III of the Kannur University Act 1996, has accorded sanction to implement the Scheme, Syllabus and Model Question Paper for Core Courses, Discipline Specific Elective Core Courses, General Awareness Courses, Complementary Elective Courses, and Generic Elective Courses of the **Bachelor of Business Administration (B.B.A.)** programme (CBCSS-OBE*) under Private Registration (2020), subject to reporting to the Academic Council.
7. The Implemented Scheme, Syllabus of B.B.A Programme (CBCSS-OBE) under Private Registration (2020) are appended and uploaded in the University web site. (www.kannuruniversity.ac.in).
8. Orders are issued accordingly.

* Outcome Based Education

Sd/-

BALACHANDRAN V K
DEPUTY REGISTRAR (ACAD)
For REGISTRAR

To: The Director, School of Distance Education

- Copy To:
1. Examination Branch (Through PA to CE)
 2. PS to VC/PA to PVC/R/AR(SDE)
 3. DR/AR I (Acad)
 4. Computer Programmer (To upload in website)
 5. SF /DF/FC



Forwarded / By Order

[Signature]
SECTION OFFICER



KANNUR UNIVERSITY

BACHELOR OF BUSINESS ADMINISTRATION PROGRAMME

(BBA)

CHOICE BASED CREDIT AND SEMESTER SYSTEM

(CBCSS)

Under

Output Based Education

(OBE)

(2020 ADMISSION UNDER PRIVATE REGISTRATION)

Kannur University

Vision and Mission Statement*

Proposed Vision: To establish a teaching, residential and affiliating University and to provide equitable and just access to quality higher education involving the generation, dissemination and application of knowledge with special focus on the development of higher education.

Proposed Mission:

- To produce and disseminate new knowledge and to find novel avenues for application of such knowledge.
- To adopt critical pedagogic practices which uphold scientific temper, the uncompromised spirit of enquiry and the right to dissent.
- To uphold democratic, multicultural, secular, environmental and gender sensitive values as the foundational principles of higher education and to cater to the modern notions of equity, social justice and merit in all educational endeavors.
- To affiliate colleges and other institutions of higher learning and to monitor academic, ethical, administrative and infrastructural standards in such institutions.
- To build stronger community networks based on the values and principles of higher education and to ensure the region's intellectual integration with national vision and international standards.
- To associate with the local self-governing bodies and other statutory as well as non-governmental organizations for continuing education and also for building public awareness on important social, cultural and other policy issues.

Kannur University
Programme Outcomes

PO 1.Critical Thinking:

1. Acquire the ability to apply the basic tenets of logic and science to thoughts, actions and interventions.
2. Develop the ability to chart out a progressive direction for actions and interventions by learning to recognize the presence of hegemonic ideology within certain dominant notions.
3. Develop self-critical abilities and also the ability to view positions, problems and social issues from plural perspectives.

PO 2.Effective Citizenship:

1. Learn to participate in nation building by adhering to the principles of sovereignty of the nation, socialism, secularism, democracy and the values that guide a republic.
2. Develop and practice gender sensitive attitudes, environmental awareness, the ability to understand and resist various kinds of discriminations and empathetic social awareness about various kinds of marginalisation.
3. Internalise certain highlights of the nation's and region's history. Especially of the freedom movement, the renaissance within native societies and the project of modernisation of the post-colonial society.

PO 3.Effective Communication:

1. Acquire the ability to speak, write, read and listen clearly in person and through electronic media in both English and in one Modern Indian Language
2. Learn to articulate analysis, synthesis, and evaluation of situations and themes in a well-informed manner.
3. Generate hypothesis and articulate assent or dissent by employing both reason and creative thinking.

PO 4.Interdisciplinarity:

1. Perceive knowledge as an organic comprehensive, interrelated and integrated faculty of the human mind
2. Understand the issues of environmental contexts and sustainable development as a basic interdisciplinary concern of all disciplines.
3. Develop aesthetic, social, humanistic and artistic sensibilities for problem solving and evolving a comprehensive perspective.

Preface

The BBA Programme aims at equipping the students with new ideas and changes in the sphere of business and management. It is imperative to update the syllabus to impart the latest developments in business world and changing the view of our students about the global changes.

In the light of UGC guidelines and Higher Education Council's directives, the programme curriculum has been revised to meet the requirements of the modern time. The present revision aims at familiarizing students with latest practices in management in the area of finance, human resource development and marketing. It also aims at acquiring skills in accounting and quantitative techniques in the areas of decision making and management, and building entrepreneurial spirit and competencies, and develops research aptitude.

BACHELOR OF BUSINESS ADMINISTRATION PROGRAMME (BBA)

Programme Specific Outcome of Bachelor of Business Administration Programme

PSO 1:

Gain knowledge and skills in the areas of Management principles and practices, finance, human resource management and marketing

PSO 2:

Acquire knowledge in accounting principles and practices and its application in real business settings

PSO 3:

Apply concepts, theories, tools and techniques of statistics, information techniques, economics and numerical skills for decision making

PSO 4:

Build entrepreneurial spirit, develop research attitude and entrepreneurial competencies and managerial abilities

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KANNUR UNIVERSITY

BBA PROGRAMME

Credit and courses			
Sl no	Category of course	Number of courses	Credits
1	English Common course(ECC)	2×4 =8 2×3=6	14
2	Additional Common course(ACC)	2×4=8	8
3	General Awareness Course Ability Enhancement Course (AEC) Skill Enhancement Course (SEC)	2×4=8 2×4=8	16
4	Core course(CC) Discipline Specific Elective course (DSEC)		64
5	Complementary Elective Course(CEC)	4×4=16	16
6	Generic Elective Course(GEC)	1×2=2	2
Total			120

Semester	Course Title*	Type of Course	Credits	Total Credits
I	English Common Course I	ECC	4	22
	English Common Course II	ECC	3	
	Additional Common Course I	ACC	4	
	Core Course I. 1B01BBA Principles and Practices of Management	CC	3	
	Complementary Elective Course 1 1C01BBA Statistics for business decisions	CEC	4	
	Complementary Elective Course 2 1C02BBA Managerial Economics	CEC	4	
II	English Common Course III	ECC	4	21
	English Common Course IV	ECC	3	
	Additional Common Course II	ACC	4	
	Core Course 2 2B02BBA Business Environment	CC	2	
	Core Course 3 2B03BBA Entrepreneurship Development	CC	4	
	Complementary Elective Course 3 2C03BBA Quantitative Technique for Business Decisions	CEC	4	
III	Skill Enhancement Course I 3A11BBA Numerical skills	SEC	4	

	Ability Enhancement Course I 3A12BBA Personality development and communication skills	AEC	4	20
	Core Course 4 3B04BBA Financial Accounting	CC	4	
	Core Course 5 3B05BBA Marketing Management	CC	4	
	Complementary Elective Course 4 3C04 BBA Legal Aspects of Business	CEC	4	
IV	Core Course 6 4B06 BBA Human Resource Management	CC	4	21
	Core Course 7 4B07BBA Financial Management	CC	4	
	Core Course 8 4B08BBA Operations management	CC	4	
	Core Course 9 4B09 BBA Industrial Visit and Report	DSEC	1	
	Skill Enhancement Course II 4A13 BBA IT Tools for business	SEC	4	
	Ability Enhancement Course II 4A14 BBA Environmental studies	AEC	4	
V	Core Course 10 5B10BBA Business Research Methods	CC	4	18
	Core Course 11 5B11BBA Accounting for management	CC	4	
	Core Course 12 Elective I 5B12BBA Human Resource Development	DSE	4	
	Core course 13 Elective II 5B13BBA Performance and compensation Management	DSE	4	
	Generic Elective Course -5 D 03 ECO Kerela Economy	GEC	2	
VI	Core Course 14 6B14 BBA Organisation Behaviour	CC	4	18
	Core Course 15 6B15BBA Banking Theory and Practice	CC	4	
	Core Course 16 6B16BBA Project Report and viva voce	CC	2	
	Core Course 17 Elective III 6B17BBA Counselling and negotiation skills for managers	DSE	4	
	Core Course 18 Elective IV 6B18BBA Organisational change and development	DSE	4	
Total			120	120

PART A:
BBA CORE COURSES
CREDIT DISTRIBUTION
(2020 ADMISSION UNDER PRIVATE REGISTRATION)

COURSE CODE	COURSE TITLE	SEMESTER	CREDIT	EXAM HRS
1B01BBA	Core Course I. Principles And Practice Of Management	I	3	3
2B02BBA	Core Course 2 Business Environment	II	2	3
2B03BBA	Core Course 3 Entrepreneurship Development	II	4	3
3B04BBA	Core Course 4 Financial Accounting	III	4	3
3B05BBA	Core Course 5 Marketing Management	III	4	3
4B06BBA	Core Course 6 Human Resource Management	IV	4	3
4B07BBA	Core Course 7 Financial Management	IV	4	3
4B08BBA	Core Course 8 Operations Management	IV	4	3
4B09BBA	Core Course 9 Industrial Visit And Report	IV	1	-
5B10BBA	Core Course 10 Business Research Methods	V	4	3
5B11BBA	Core Course 11 Accounting For Management	V	4	3
5B12BBA	Core 12 Elective I Human Resource Development	V	4	3
5B13BBA	Core 13 Elective II Performance and compensation Management	V	4	3
6B14 BBA	Core Course 14 Organisation Behaviour	VI	4	3
6B15BBA	Core Course 15 Banking Theory and Practice	VI	4	3
6B16BBA	Core Course 16 Project Report and Viva Voce Examination	VI	2	-
6B17BBA	Core Course 17 Elective III Counselling and negotiation skills for managers	VI	4	3
6B18BBA	Core Course 18 Elective IV Organisational change and development	VI	4	3

DISCIPLINE SPECIFIC ELECTIVE COURSES

HUMAN RESOURCE MANAGEMENT

COURSE CODE	COURSE TITLE	SEMESTER	CREDIT	EXAM HRS
5B12BBA	Human Resource Development	V	4	3
5B13 BBA	Performance and compensation Management	V	4	3
6B17BBA	Counselling and negotiation skills for managers	VI	4	3
6B18BBA	Organisational change and development	VI	4	3

PART B
GENERAL AWARENESS COURSE

COURSE CODE	COURSE TITLE	SEMESTER	CREDIT	EXAM HRS
3A11BBA	Skill Enhancement Course I Numerical Skills	III	4	3
3A12BBA	Ability Enhancement Course I Personality Development and Communication Skills	III	4	3
4A13BBA	Skill Enhancement Course II IT Tools For Business	IV	4	2
4A14BBA	Ability Enhancement Course II Environmental Studies	IV	4	3

PART C
COMPLEMENTARY ELECTIVE COURSE

COURSE CODE	COURSE TITLE	SEMESTER	CREDIT	EXAM HRS
1C01BBA	Statistics for business decisions	I	4	3
1C02BBA	Managerial Economics	I	4	3
2C03BBA	Quantitative Techniques For Business Decisions	II	4	3
3C04BBA	Legal Aspects Of Business	III	4	3

EVALUATION

ASSESSMENT	WEIGHTAGE	MARKS
EXTERNAL	4	40*
INTERNAL	1	10

* 20 marks for theory and 20 marks for practical for courses having practical

INTERNAL ASSESSMENT

COMPONENT	WEIGHTAGE	MARKS	REMARKS
ASSIGNMENT	1	10	ONE ASSIGNMENT FOR EACH COURSE [#]

PROCEDURE FOR SUBMISSION OF ASSIGNMENT AS PER THE REGULATION

GENERIC ELECTIVE COURSE

COURSE CODE	COURSE TITLE	SEMESTER	CREDIT	EXAM HRS
5 D 03 ECO	KERELA ECONOMY	V	2	2

EVALUATION

ASSESSMENT	WEIGHTAGE	MARKS
EXTERNAL	4	20
INTERNAL	1	5

INTERNAL ASSESSMENT

COMPONENT	WEIGHTAGE	MARKS	REMARKS
ASSIGNMENT	1	5	ONE ASSIGNMENT FOR EACH COURSE [#]

PROCEDURE FOR SUBMISSION OF ASSIGNMENT AS PER THE REGULATION

CORE COURSE I : PRINCIPLES AND PRACTICES OF MANAGEMENT

SEMESTER	COURSE CODE	CREDIT	EXAM HRS
I	1B01BBA	3	3

COURSE OUTCOME

CO 1: Acquaint with the basics of management.

CO2: Understand the process and functions of management.

CO3: Familiarize the students with the current management practices.

Co4: Develops administrative skills

Module I: Management: Definition, Nature, Purpose, Scope, Features, levels and functions- Evolution of Management Thoughts- classical, neo classical and modern, Contributions made by Taylor, Fayol , and Maslow.

Module II: Planning and organising: Planning-Meaning, Nature, characteristics, types, steps in Planning - Decision making Process – types of Decisions. Organising - Meaning, Principles, Delegation of Authority- centralisation and decentralisation-meaning and differences

Module III: Staffing and directing: Staffing- meaning, process. Directing – Meaning, Nature, Principles, Importance, Elements .Controlling- meaning, process-,control techniques- Need for co-ordination.

Module IV: Trends in Management -

Work life balance-meaning, components (self management, time management, stress management).BPO – KPO – meaning, importance and differences

Books for Reference:

1. Principles of Management LM Prasad, Himalaya
2. Harold Koontz & Heinz Weihrich, Essentials of Management, Tata McGraw Hill, New Delhi
3. P.C.Tripathy And P.N.Reddy, Principles of Management, Tata McGraw-Hill, New Delhi
4. Richerd L Daft, Principles of Management, Cengage Learning, India Edition, New Delhi.
5. T.Ramasami, Principles of Management, Himalaya Publications, Mumbai.
6. S.P.Robbins, David A Decenzo and Mary Coulter, Fundamentals of Management, Pearson Education, New Delhi.

Marks including choice:

Module	Marks
I	17
II	17
III	16
IV	10
Total	60

SEMESTER I
COMPLEMENTARY ELECTIVE COURSE I: STATISTICS FOR BUSINESS DECISIONS

SEMESTER	COURSE CODE	CREDIT	EXAM HRS
I	1C01BBA	4	3

COURSE OUTCOMES

CO1: Understand the importance and relevance of statistics, primary data, secondary data and the statistical technique as applicable to business

CO2: Classify, tabulate and represent the statistical data in appropriate manner using statistical methods

CO3: Analysis trend and seasonality in a time series data

CO4: Construct index numbers and enable to compare the price movements of commodities over different time periods.

CO5: Identify the correlation between variables

CO6: Problem solving and fit the regression line which enable to draw conclusion about data distribution.

Module I

Introduction -Meaning and Definition of Statistics-Functions-scope-uses-advantages and limitations-Collection of data-types of data - Primary data, Secondary data, Classification and tabulation of statistical Data- Diagrammatic and graphical representation of data

Module II

Time series- Components- Methods of studying secular trend- Free hand curves-Semi Average Method- Moving Average Method-Method Least Squares

Module III

Index Numbers- meaning and definition-uses-Problems in the construction of Index numbers- Types of Index numbers- Methods of construction of Index numbers- Tests- Fixed base and chain

base methods-Consumer price index: uses and methods of construction

Module IV

Correlation and Regression Analysis-meaning- definition-Methods of correlation-Karl Pearson's coefficient of correlation –Spearman's Rank correlation- concurrent Deviation method-probable error-Simple Regression Analysis-regression line-regression equations-algebraic methods and their applications in business.

References

Statistical Methods- S.P.Gupta

Business Statistics- J.K Sharma

Business Statistics- P.R.Vital

Fundamentals of Mathematics and Statistics by V.K.Kapoor and S.C Gupta

Marks including choice:

Module	Marks
I	17
II	17
III	16
IV	10
Total	60

SEMESTER I
COMPLEMENTARY ELECTIVE COURSE II: MANAGERIAL ECONOMICS

SEMESTER	COURSE CODE	CREDIT	EXAM HRS
I	1C02BBA	4	3

COURSE OUTCOMES

CO1. Understand basic managerial economic concepts

CO2. Understands economics and related disciplines and relationships

CO3. Apply economic analysis in the formulation of business policies

CO4. Use economic reasoning to problems of business

Module I

Introduction to Managerial Economics: Concept, meaning, scope. Managerial economics and other disciplines. Basic economic concepts in decision making.

Module II

Demand Analysis:- Law of demand, Determinants of demand, Price elasticity of demand, Income elasticity of demand, cross elasticity of demand, uses of elasticity for analyzing demand.

Module III

Cost Analysis: Cost concepts and determinants of cost, cost output relationship in short and long period. Supply: Introduction to supply and supply curves.

Module IV

Pricing Analysis: Price determination under perfect, imperfect competition and monopoly. Types of pricing methods

References:

1. Managerial Economics: Analysis, Problems and Cases, P.L. Mehta.
2. Managerial Economics: Varshney and Maheshwari.
3. Managerial Economics: D. Salvatore.
4. Managerial Economics: Pearson and Lewis
5. Managerial Economics: G.S. Gupta

Marks including choice:

Module	Marks
I	17
II	17
III	16
IV	10
Total	60

II SEMESTER

CORE COURSE II : BUSINESS ENVIRONMENT

SEMESTER	COURSE CODE	CREDIT	EXAM HRS
II	2B02BBA	2	3

COURSE OUTCOMES

CO 1: Acquire in-depth knowledge about different environment in business climate.

CO2: Understand the minor and major factors affecting the business in various streams

CO3: Familiarize the role of socio-cultural factors on development of economy and business.

CO4: Develop good business policies.

Module I: Business Environment – Concept of BE, Components of BE , Importance of BE , Environmental Analysis , Benefits and Limitations of Environmental Analysis.

Module II: Social and Cultural Environment – Interface between Business and Culture – Social Responsibilities of business – Political Environment – Economic Role of Government – Legal Environment – Constitutional Environment.

Module III: Economic environment – Nature of Economic Environment – New Economic Policy 1991 –Privatization – Nature of Privatization – Objectives of Privatization. Disinvestment – Limitations of disinvestment – Public sector – Objectives of Public Sector.

Module IV: Ecological Environment – Ecology and Business – Industrial Pollution – Global Environment – Globalization - MNC s – Problem with MNCs – Global Entry Strategies – Measures to promote Globalization – Challenges of Globalization to Indian Industry.

Books for Reference:

1. Business Environment: C.B.Gupta
2. Business Environment: Francis Cherunilam
3. Business Environment: Dr. P.K.Ghosh
4. Essentials of Business Environment

Marks including choice:

Unit	Marks
I	8
II	16
III	20
IV	16
Total	60

SEMESTER II

COMPLEMENTARY ELECTIVE COURSE III :QUANTITATIVE TECHNIQUES FOR BUSINESS DECISIONS

SEMESTER	COURSE CODE	CREDIT	EXAM HRS
II	2C03BBA	4	3

COURSE OUTCOME

CO1. Understands concepts of quantitative techniques

CO2. Develops analytical thinking and logical reasoning for effective decision making

CO3. Apply probability theories in real life situations

CO4. Understands theoretical distributions and hypothesis testing and its applications in live situations

Module I:

Quantitative Techniques-Introduction-Meaning and definition-Application of Quantitative Techniques in business-Limitations

Module II:

Probability -Concept of Probability-Meaning and definition-Approaches to probability-Theorems of probability-Addition theorem-Multiplication theorem-Conditional probability-Inverse probability-Bayes's theorem.

Module III:

Theoretical Distribution - Binomial distribution - Basic assumptions and characteristics - Fitting of binomial distribution - Poisson distribution - characteristics - Fitting of Poisson distribution -Normal distribution - features and properties - Standard normal curve.

Module IV:

Statistical Inference - Testing of hypothesis – Procedure –Null & Alternate hypothesis - Level of significance – Critical region- Degrees of freedom- Errors in testing- Two tail test and One tail test
Parametric tests & Non parametric tests (only theory)

REFERENCE

1. S.P. Gupta, Statistical Methods, Sultan Chand & Co.
2. S.C. Gupta & V.K. Kapoor, Fundamentals of Mathematical Statistics, S. Chand & Co.
3. B.L. Agarwal, Basic Statistics, New Age International
4. Quantitative Techniques in Management : Vohra
5. R. K. Ghosh, S. Saha, Business Mathematics & Statistics, New Central Book Agency

Marks including choice:

Module	Marks
I	10
II	17
III	20
IV	13
Total	60

SEMESTER II
CORE COURSE III : ENTREPRENEURSHIP DEVELOPMENT

SEMESTER	COURSE CODE	CREDIT	EXAM HRS
II	2B03BBA	4	3

COURSE OUTCOME

CO 1: Understand different stages of business and create innovative thinkers to take forward new initiatives.

CO2: Acquaint them with the challenges faced by the entrepreneur

CO3: Familiarize the students the entrepreneurship opportunities available in the society.

CO4: Develop the motivation to enhance entrepreneurial competency.

Module I: Introduction: The Entrepreneur: Definition, Emergence of Entrepreneurial Class; Theories of Entrepreneurship; Role of Social Economic Environment; Characteristics of Entrepreneur; Leadership; Risk Taking; Decision Making and Business Planning.

Module II: Concept of women entrepreneur -problems of women entrepreneur -Promotion of a Venture: Opportunities Analysis; External Environmental Analysis- Economic, Social and Technological; Competitive Factors; Legal Requirements of establishment of a new unit and Raising of Funds; Venture Capital.

Module III: Entrepreneurial Behaviour: Innovation and entrepreneur; Entrepreneurial Behaviour and psycho-theories, social responsibility. Entrepreneurial Development Programmes (EDP): EDP, its role, relevance and achievements; role of government in organizing EDP's critical evaluation

Module IV:

Role of entrepreneur: Role of an entrepreneur in economic growth as an innovator, generation of employment opportunities, complimenting and supplementing economic growth, bringing about social stability and balanced regional development of industries:

Books for Reference:

1. Entrepreneurship. : Vasant Desai.
2. Entrepreneurship Development: Taneja& S.L. Gupta.
3. Venture Capital –The Indian Experience: Pandey, I.M.
4. Environment and Entrepreneur Tandon B.C
5. A practical guide to industrial entrepreneurs: Srivastava S.B.
6. Project Preparation, Appraisal, Implementation: Chandra, Prasana
7. Entrepreneurship New Venture Creation; Holt

Marks including choice:

Module	Marks
I	15
II	13
III	17
IV	15
Total	60

III SEMESTER

CORE COURSE IV : FINANCIAL ACCOUNTING

SEMESTER	COURSE CODE	CREDIT	EXAM HRS
III	3B04BBA	4	3

COURSE OUTCOMES

CO1: Understands accounting concepts and principles

CO2: Apply knowledge regarding concepts in the preparation of final accounts of sole traders

CO3: Understands the basic concepts of company, shares and share capital

CO4: Demonstrates skills in preparation of final accounts of companies

Module I: Introduction To Accounting: Meaning and Definition of Accounting, Objectives of Accounting, Accounting Cycle or Process, Branches of Accounting, Functions of Accounting, Users of Accounting, Limitations of Accounting and Generally Accepted Accounting Principles- Accounting Concepts, Principles and Conventions only.

Module II: Final accounts of sole trading concern: Preparation of Manufacturing, Trading and Profit and Loss Accounts and Balance Sheets with Adjustments for Outstanding and Prepaid Expenses, Accrued and Unearned incomes, Depreciation, Bad and Doubtful Debts and Closing Stock.

Module III: Company accounts: Meaning and Definition of Companies, Characteristics of Companies, Types of Companies, Meaning of Shares and Share Capital, Types of Shares, Accounting Entries for Issue of Shares for Cash, Forfeiture of Shares, and Re-issue of Shares.

Module IV: Final accounts of companies: Preparation of Balance Sheet and Statement of Profit and Loss Accounts, Corporate Dividend Tax (CDT), Internal and External Reconstruction- Amalgamation, Merger and Acquisition (Theory Only).

Reference

Advanced accounting : SP Jain and KL Narang

Advanced Accounting :Shukla, Grewal

Advanced Accounting: SN Maheswary

Advanced Accounting: BS Raman

Marks Including Choice

Module	Marks
I	15
II	15
III	15
IV	15
Total	60

III SEMESTER

CORE COURSE V: MARKETING MANAGEMENT

SEMESTER	COURSE CODE	CREDIT	EXAM HOURS
III	3B05BBA	4	3

COURSE OUTCOME

CO 1. Develop knowledge on the concept modern marketing, marketing environment, marketing mix, market segmentation and target marketing.

CO 2. Enhance knowledge on product decision, product mix, product life cycle, pricing strategies and price discrimination

CO 3. Apply the concept of market promotion, market promotion mix and sales promotion techniques in real business situations.

CO 4. Understand the new market realities, direct marketing, online marketing and customer relationship marketing.

CO 5. Identify the key characteristics of customer relationship marketing and common draw back.

CO 6. Develop idea on branding and strategies of branding

CO 7. Acquire skill in preparing advertisement copy very effectively.

Module I: Introduction to Modern Marketing: Definition-Nature and Importance of marketing, evolution of marketing, Marketing environment; Macro and Micro environment, important marketing concepts-selling and marketing-Marketing mix, consumer behaviour, market segmentation; bases for market segmentation; Target Market ;Branding –definition, importance , branding strategies and packaging.

Module II: Product Decision: Concept of product; Product Dimension; Concept of product mix, Product line and Product Items; Product mix Dimensions; New product concept and reasons of failure of the new product; Product Life cycle- Concept of pricing; significance of price in marketing; Pricing objectives; Factors affecting price; discounts and rebates; pricing strategies; price discrimination.

Module III: Market Promotion : Concept of market promotion; Objectives of Market Promotion; Elements of Market Promotion mix: advertising, personal selling , sales promotion, publicity and public relations; Advertising : functions of advertising; advertisement copy, advertising media; types of advertising media; characteristics of effective media ; ethical aspects of advertising; Personal selling : Concept, Features and Significance; Difference between advertising and personal selling ; functions of a salesman; characteristics of a good salesman; Distribution decision: Physical distribution; channel of distribution; Types of channel distribution; Sales promotion: sales promotion schemes; sample; coupon; price off; premium plan; trade fairs and exhibitions.

Module IV: New Marketing Realities: Direct marketing and online marketing: Concept of Direct and online Marketing; Activities; Benefits and limitations; Green Marketing: Concepts; Need and Importance; Green Marketing efforts and managerial Implications; Customer Relationship Marketing(CRM): Concept and importance; Components of CRM Programme; Concept of e-CRM; Common draw backs of CRM Programme.

References:

1. Philip Kotler, Marketing Management- Prentice Hall
2. Stanton, Etzel and Walker, Marketing Management-McGraw Hill
3. R. Saxena, Marketing Management- Tata McGraw Hill
4. Majumdar, Marketing Research
5. Marketing Management : RSN Pillai and Bagavathy
6. Marketing Management : SP Bansal

Marks Including Choice

Module	Marks
I	13
II	13
III	20
IV	14
Total	60

III SEMESTER

SKILL ENHANCEMENT COURSE I: NUMERICAL SKILLS

SEMESTER	COURSE CODE	CREDIT	EXAM HOURS
III	3A11BBA	4	3

COURSE OUTCOMES

CO 1. Understand common numerical methods

CO 2. Apply numerical methods to obtain approximate solutions to mathematical problems

CO 3. Analyse and evaluate the accuracy of common numerical methods

CO 4. Derive numerical methods for various mathematical operations and tasks

Module I: Arithmetic : Average, Mixtures – Ratios and proportions – Computations of interest – Simple interest – Compound interest – effective yield – Future value, present value – Amortization – depreciation – continuous compounding.

Module II: Algebra : Real and imaginary numbers – Rational and irrational numbers – Set theory- Union of sets- intersection of sets – Venn diagram – Elements of co – ordinate system, matrices – operational rules – Inverse of a matrix.

Module III: Theory of equations: Meaning, types of equations – simple linear and simultaneous equations (Only two variables) Eliminations and substitution method only. Quadratic equations factorization and formula method ($ax^2+bx+c = 0$ form only) Problems on business application.

Module IV: Progression: Arithmetic Progressions, Finding the ‘n’ th term of an AP and also sum to n terms of AP. Insertion of arithmetic means in given terms of AP and representation of AP. Geometric Progression. Finding the ‘n’ th term of GP. Insertion of GMs in given GP and also representation of GP. Mathematics of finance simple and compound interest(Simple problems only)

References :

1. Applied Numerical analysis – P K Kandasamy, K Thilakavathi, Gunavathi
2. Numerical methods : Gerald
3. Essentials of college mathematics for Business, Economics, life science and social science : Raymond Barnett, Michael Ziegler.
4. Business Mathematics : Padmalochan Hazarika

Marks Including Choice

Module	Marks
I	15
II	15
III	15
IV	15
Total	60

ABILITY ENHANCEMENT COURSE I: PERSONALITY DEVELOPMENT AND COMMUNICATION SKILLS

SEMESTER	COURSE CODE	CREDIT	EXAM HRS
III	3A12BBA	4	3

COURSE OUTCOMES

CO 1: Understand the ‘self’ through analysis of one’s own strengths, weaknesses, opportunities and threats to face the challenging and competitive world.

CO2: Set new goals specific, measurable, achievable, realisable and time-bounded to reshape the personality and identify the shortcomings to be corrected.

CO3: Develop inter personal skills and problem solving skills.

CO4: Understand the role of body language in effective communication.

CO5: Critically evaluate the need for stress management and experience the essence of different techniques in reducing stress.

CO6: Perform effectively the assigned work to the fullest satisfaction; with utmost concentration and self motivation to achieve success in near future.

Module I: Introduction to Personality Development: Definition of Personality- Human Growth and Behaviour- Importance of Personality Development- Techniques in Personality development a) Self-confidence through SWOC b) Mnemonics c) SMART Goal setting d) Time Management and effective planning.

Module II: Communication Skills: a) Intra personal communication and types of Body Language b) Inter personal Communication and Relationships c) Leadership Skills d) Team Building and public speaking, Written communication- Basics of Letter writing, memorandum, notice, email, and report writing- Resume writing.

Module III: Etiquettes and Manners: Social etiquettes, phone etiquettes, Customer interaction etiquette, Dining- Business etiquettes- Professional etiquette tips- Boss Management.

Module IV: Presentation skills: How to face an Interview? - Preparations before, during and after interview, DOs and Donts for interviewee- Group Discussions- problem solving, Creativity and Leadership skills.

Module V: Stress Management:

Concentration and Relaxation exercises: Yoga, Meditation- Need for Work Life Balance- Role of Emotional Intelligence and Spiritual Intelligence in Self Acceptance and Self Growth.

References

1. Personality Development and Communication Skills by S.S. Narula; reprinted 2013.
2. Communicating at Work – Principles and Practices for Business and the Professions by Adler, The McGraw Hill Company, 9th Edition
3. Business Communication and Personality Development by Biswajit Das &IpseetaSatpathy, The Excel Publications, 1st Edition
4. Developing Soft Skills by Robert M. Sherfield, Rhonda J., Patricia J. Moodi; Cornerstone Publications.
5. “The Art of Stress-Free Living” by Sri Sri Ravi Shankar.
5. Winning at Interviews by Edger Thorpe, Showik Thorpe; Pearson Publications, 1st Edition.
6. “How to stop worrying and start living” by Dale Carnegie.
7. Complete Guide to Relieving Stress and Living A Peaceful Life - 2015 Edition by Jen Steifer.

Marks Including Choice

Module	Marks
I	13
II	16
III	10
IV	8
V	13
Total	60

III SEMESTER

COMPLEMENTARY ELECTIVE COURSE 4: LEGAL ASPECTS OF BUSINESS

SEMESTER	COURSE CODE	CREDIT	EXAM HOURS
III	3C04BBA	4	3

COURSE OUTCOME

CO 1. Understand the conditions and rules that are applicable to a contract and the importance of law in business.

CO 2. Identify the important and relevant documents needed for registering Indian companies.

CO 3. Awareness about the latest amendments in the Indian Companies Act

CO 4. Develop knowledge on the Sale of Goods Act, GST, the application of CGST, SGCT and its challenges and opportunities.

CO 5. Apply the knowledge on consumer protection Act, rights of consumer and dispute redressal agencies in real life situations.

Module I :Indian Contract Act ,1872: Law of contract, Definition of contract, Basic concepts of contract- Valid contract, Void ,voidable and illegal contract, offer, acceptance, consideration, capacity of parties to contract, free consent- coercion, undue influence, misrepresentation, fraud,- breach of contract – remedies of breach of contract.

Module II: Companies Act: Definition of Company, essential features of company, Types of companies - Private Limited Company and Public limited company- Companies Act 2013 (Amendments), Important documents: Memorandum and Articles of Association, Prospectus- Promotion and Incorporation of company- Steps in the formation of company-Share capital of company- Shares, Debentures and its classification.

Module III: The Sale of Goods Act: Sale of goods Act- Formation of sale of contract- sale and agreement to sell-Implied conditions and warranties-Sale by non owners-transfer of property title of goods- Rights of unpaid seller-Remedies for breach of Contract of Sale of goods- Goods and service Tax- Basic concepts- Challenges and opportunities-Applicability of CGST and SGST.

Module IV: Consumer Protection Act: Objectives of the Act-Rights of a Consumer- Consumer Protection Council- Central council and State council-Dispute Redressal Agencies – District forum, State Commission and National Commission-Filing of complaints- Procedure of Filing Complaint.

References

1. Kapoor. N.D, Business Law, Sulthan Chand Publication
2. Tulsian. P.C, Business Laws, Tata McGraw-Hill Publishing Co. Ltd
3. Kuchal. M.C, Business Law
4. Sharma. S.C, Business Laws, International Publishers, Bengaluru

Marks Including Choice

Module	Marks
I	16
II	16
III	15
IV	13
Total	60

IV SEMESTER

CORE COURSE VI : HUMAN RESOURCE MANAGEMENT

SEMESTER	COURSE CODE	CREDIT	EXAM HRS
IV	4B06BBA	4	3

COURSE OUTCOME

CO1: understand basic concept and principles of Human Resource Management.

CO2: sensitize to the training process and methods.

CO3: equip with the importance of the performance management system in enhancing employee performance.

CO4: equip with the importance of the performance management system in enhancing employee performance.

Module I: Human resource management-introduction-meaning- evolution of Human Resource management-objectives of HRM-importance of HRM-functions and process of HRM-HR Manager-Duties and responsibilities.

Module II : Acquiring Human Resources – HR planning –meaning-importance of HR planning-benefits of HR planning-HR planning process-job analysis-meaning-process of job analysis-methods-Job description-contents of job description-job specification- contents of job specification-methods of job analysis-job evaluation –meaning-methods-benefits- job enlargement-job enrichment-**Recruitment**-meaning and definition-sources of recruitment-**selection**-meaning-steps in selection process-difference between recruitment and selection-placement-induction and orientation.

Module III: Developing Human Resources- Training and Development- training- meaning-need for training- training process-benefits of training-methods of training-types of training-importance of training in HRD-Executive development.

Module IV: Rewarding Human Resources- performance Appraisal-meaning-definition-objectives-methods of performance appraisal-uses and limitations-compensation management-objectives-wage system-time rate –piece rate-incentives-factors influencing wage system- promotion- types-bases of promotion-benefits-transfer-types-demotion-reasons.

Module V: Human Resource Problems- Employee Discipline-meaning –importance-Absenteeism-causes-measures to control absenteeism- labour turnover-lay off- grievance redressal-grievance – meaning-causes of grievance-importance of grievance redressal-procedure of grievance handling.

Skill Development Programmes

- Prepare chart showing the function of HRM and a brief explanation on the need for each function
- Prepare an advertisement for recruitment and selection of candidate for any organisation of your choice
- Develop a format for performance appraisal of an employee.
- Choose any MNC and present your observation on training programme.

References:

Human Resource Management-text and cases-VSP Rao

Human Resource Management-Aswathappa

Human Resource Management-L.M.Prasad

Human Resource Management-T.N.Chabbra

Personnel Management-Edwin.B.Flippo.McGraw Hill

Personnel Management-C.B.Mamoria

Marks including choice:

Module	Marks
I	10
II	17
III	11
IV	12
V	10
Total	60

IV SEMESTER

CORE COURSE VII : FINANCIAL MANAGEMENT

SEMESTER	COURSE CODE	CREDIT	EXAM HRS
IV	4BO7BBA	4	3

COURSE OUTCOMES

CO 1. Understand the concept and objective of financial management

CO 2. Develop the ability to select the feasible and viable investment proposal

CO 3. Apply decision making tools in organisational context

CO 4. Ability to assess the risk and return of investment projects

Module I: Financial Management: Meaning, scope and objectives, Goals of financial management – Profit maximization – wealth maximization

Module II: Cost of capital Meaning and significance – Computation of cost of Debt – cost of preference capital – Cost of equity – Weighted average cost of capital. Capital structure – Meaning and definition – Factors affecting capital structure – Optimal capital structure – over capitalization – under capitalization – EBIT – EPS analysis.

Module III: Working capital Management Meaning and definition – concepts of working capital – Factors affecting working capital – types of working capital- Financing of working capital – operating cycle concept of estimating working capital (Practical problems and theory)

Module IV: Capital budgeting: Meaning, definition – importance – techniques of capital budgeting – payback period – average rate of return – Net present value method – profitability methods – IRR – Merits and demerits of Non discounting and discounting techniques.

References:

1. Financial management : M Y Khan and P.K Jain
2. Financial management: I MPandey
3. Financial management :R K Sharma &Shashi K Gupta
4. Financial management : Prasanna Chandra
5. Financial management :Geoffrey Knott

Marks including choice:

Module	Marks
I	5
II	15
III	20
IV	20
Total	60

IV SEMESTER

CORE COURSE VIII : OPERATIONS MANAGEMENT

SEMESTER	COURSE CODE	CREDIT	EXAM HRS
IV	4B08BBA	4	3

COURSE OUTCOME

CO 1: Understand the transformation system.

CO2: Identify the components involved in designing effective operations system.

CO3: Understand the meaning and importance of managing quality.

CO4: Understand the meaning and importance of productivity and ways to improve productivity.

CO5: Understand the decisions and process of operations management in business firms.

Module I: Introduction to Production Management : meaning- functions - Scope . Plant location - factors affecting location selection. Plant layout - principles-types of layout.

Module II: Production system : Different production systems. Production Planning and control - importance - elements - PPC in different production systems.

Module III: Materials management - Importance - Principles. Material handling: equipments used. Maintenance Management - Types of maintenance - Methods study-Time study - Motion study - principles – work measurement.

Module IV: Inventory management - Importance - Tools - ABC, VED, FSN Analysis - EOQ – Reorder point - Safety Stock - Lead time.

Module V: Quality Management: Quality improvement techniques - quality control techniques. Advanced manufacturing technologies - TOC, Lean / Green manufacturing, WCM.

Books for Reference:

- 1) Production management : Aswathappa K
- 2) Russell, Roberta S, and Bernard W. Taylor III, Operations Management, Pearson Education, New Delhi.
- 3) Operations Management for Competitive Advantage, Tata McGraw Hill, New Delhi.
- 4) Buffa, E.S., 'Modern Production Management', New York, John Wiley

Marks including choice:

Module	Marks
I	14
II	13
III	13
IV	10
V	10
Total	60

IV SEMESTER

SKILL ENHANCEMENT COURSE II: IT TOOLS FOR BUSINESS

SEMESTER	COURSE CODE	CREDITS	EXAM HOURS
IV	4A13BBA	4	2

COURSE OUTCOMES

CO 1: Understand the working on word, PowerPoint, Excel etc.

CO2: Develop basic computer awareness for letter drafting, Slide making, Payroll preparation

CO3: Understand the various shortcuts for faster functioning on the computer system

Module I: Computer: History, classifications. Hardware – Input, Output, Storage Devices, Software – System software, Application software. Memory- Types of memory

Module II: Network of Computers- LAN, WAN, MAN, PAN. Network topologies, Internet, M-Commerce, WiFi

Module III: Application of IT: Application in education, Health care, Business,

Module IV: Cyber ethics: Meaning, **Cyber crimes:-** Computer virus, WORMS, Malware, Trojan Horse, Cyber forgery, Hacking, Fishing, Salami attack ,Email bombing (Concept only)

Module V:MS WORD: MS word window components, New file, open file, Save. Save as, Editing text, adding word art, Alignment, setting paragraph, header and footer, Insert page number, Arranging text in Columns, Creating a table, modifying a table, Formatting a table.

MS Excel: Creating worksheet with excel, spreadsheet, uses of spreadsheet, Editing cell contents, creating a simple formula, Creating a chart, Editing chart, Payroll preparation

MS Power point: Creating a New presentation, Choosing a Templates, Creating slides, and slide

References:

Computer Application in business: Dr R parameswaran

IT in action: Pearson

E Commerce: Gary P Schneider

Management Information System-managing the digital firm, Pearson Education: Kenneth C laudon and Jane P laudon

Marks including choice:

Module	Marks
I	5
II	5
III	5
IV	7
V	8
Total	30

IV SEMESTER

ABILITY ENHANCEMENT II: ENVIRONMENTAL STUDIES

SEMESTER	COURSE CODE	CREDIT	EXAM HRS
IV	4A14BBA	4	3

Course Outcomes

CO1. Acquire knowledge about environment and enable to contribute towards maintaining and improving the quality of the environment.

CO2. Understand the importance of protecting the environment and effect of environmental hazards

CO3. Analysis the ecosystem and the bio diversity nature of our country

CO4. Apply the awareness to point our Hot -spot of bio diversity in India and its conservation

CO5. Identify the effect of environmental Degradation and the role of Government in protecting the environment

CO6. Formulate some action plan to engage in activities for preventing environmental degradation.

Module I: Environmental studies- Meaning- definition-scope-Importance-Need-Components of environment: Lithosphere, Hydrosphere, Atmosphere and biosphere-need for public awareness- Natural resources: Forest resources. Water resources, Mineral resources, Energy Resources-Land resources-Role of individual in the conservation of natural resources-Equitable use of natural resources for sustainable life styles.

Module II: Eco-system- concept-Structure-Producers- Consumers- Decomposers-Energy flow in the eco-system-Bio-Diversity and its conservation: Introduction-Definition of genetic species and eco-system diversity- Value of Bio- diversity-Consumptive use- productive use- social , ethical and aesthetic value- Hot –spot of Bio-diversity- Threats to bio diversity- endangered and endemic species of India-Conservation of bio diversity: In -situ and Ex-situ conservation.

Module III: Environmental Degradation-Meaning-Types of pollutions- Causes, effects and control measures of Air pollution, Water pollution, Soil pollution- control of Urban and Industrial waste- Environmental Ethics-Issues and possible solutions-Climate change- Global warming-acid rain-

Ozone layer Depletion- solid waste management

Module IV: Environmental Protection -National environment Policy- Environmental legislations- International conventions and agreements –GATT / WTO and environment-Role of central government -Pollution control Board and its role in environment protection-Environmental Impact Assessment (EIA)- Eco-friendly products- Environment Audit- Role of NGO in environment protection.- Environmental movements-Chipko Movement-Apico Movement-Silent Valley- Environmental communication and Public awareness.

References

1. Environment Management- G.N.Pandey, Vikas Publishing House
2. Text Book of Environment- K.M.Agrawal, MacMillan
3. Ecology and Economics-Ram Prasad Sengupta- Oxford
4. The Biodiversity of India-BharuchaErach, Mapin Publishing Ltd, Ahmadabad
5. UGC

Marks Including Choice

Module	Marks
I	15
II	15
III	15
IV	15
Total	60

SEMESTER IV

CORE COURSE IX : INDUSTRIAL VISIT AND REPORT

SEMESTER	COURSE CODE	CREDIT	EXAM HRS
IV	4B09BBA	1	-

Every student shall prepare and submit a report based on industrial visit during the IVth semester under the guidance of a faculty member 1 month before the end of the semester. Evaluation shall be done internally. The maximum marks for the course shall be 25.

COURSE OUTCOMES

CO 1: acquire hands on experience of how industry operations are executed

CO2: analyses real life environment of business

CO3: enhance interpersonal skills and communication techniques.

CO4: acquire practical knowledge of industry practices and regulations

External Evaluation	
25 marks	
Components	Marks
Punctuality	2
Organisation of report	18
Viva voce	5
Total	25

V SEMESTER

CORE COURSE X: BUSINESS RESEARCH METHODS

SEMESTER	COURSE CODE	CREDIT	EXAM HRS
V	5B10BBA	4	3

COURSE OUTCOMES

- CO 1.** Acquire basic concepts of research and its types
- CO 2.** Gain insight and acquire the ability to apply different research designs
- CO 3.** Acquire skill of data processing in terms of tabulation and classification.
- CO4.** Generate the ability to write research reports based on approved formats.

Module I: Introduction to research- Definition – Features –Scope of Research – Types of Research: Basic, Applied, Exploratory, Descriptive ,Experimental Research , Quantitative and Qualitative-Research Process - Steps in Research

Module II: Research problem - Sources of research problem- Data collection- Primary and Secondary Data, Tools and techniques for collection of Data: Observational and Survey Methods – Questionnaire – Schedule, Difference between Questionnaire and schedule.

Module III: Research design–Meaning, Importance-Sampling Design: Selection of Appropriate Statistical Techniques : Probability: Cluster, Stratified, Systematic, Quota, Non probability: Judgemental, Convenience, snowball -Attitude measurement techniques .

Module IV

Report writing- Types of Reports, Contents, stages of Report writing- Footnote-Bibliography

References

1. O.R.Krishnaswamy; Research methodology in Social Sciences, HPH, 2008.
2. R. Divivedi: Research Methods in Behavior Science, Macmillan India Ltd., 2001.
3. J.K. Sachdeva: Business Research Methodology HPH
4. S.N. Murthy, V. Bhojanna: Business Research Methods Excel Books
5. Levin & Rubin: Statistics for Management, Prentice Hall of India, 2002
6. Gupta S; Research Methodology and Statistical Techniques, Deep & Deep Publication (P) Ltd., 2002
7. Thakur D: Research Methodology in Social Sciences, Deep & Deep Publications (P) Ltd., 1998.
8. Tripathi P.C: A Textbook of Research Methodology, Sultan Chand & Sons, 2002.
9. Cooper: Business Research Methods 6th edition, MC Graw Hill,
10. C.R. Kothari, Research Methodology, Vikas Publications
11. Usha Devi N, Santhosh Kumar - Business Research Methodology

Marks Including Choice

Unit	Marks
I	15
II	20
III	15
IV	10
Total	60

V SEMESTER

CORE COURSE XI : ACCOUNTING FOR MANAGEMENT

SEMESTER	COURSE CODE	CREDIT	EXAM HRS
V	5B11BBA	4	3

COURSE OUTCOMES

CO 1. Understand the concepts of cost and management accounting

CO 2. Prepare cost sheet and budgets of an organisation

CO 3. Analyse financial statements of corporate organisations using accounting ratios

CO4. Apply the concepts of marginal costing and standard costing in decision making

Module I: Management Accounting –Meaning, Definition, Nature, Scope, Difference between financial accounting, cost accounting and management accounting-Limitations of financial accounting- Recent trends in management reporting

Module II: Cost Accounting- Concepts, objectives, scope, Uses- Elements of cost- cost classification-cost centre, cost unit- preparation of cost sheet.

Module III: Analysis and Interpretation of financial statements- Meaning, types, Methods (Brief discussion only)- Ratio Analysis: Meaning and nature, Uses, Limitations- Types of ratios: Liquidity-solvency- Turnover- Profitability-Market test ratios- Judgement of financial stability through ratios (stress should be given to problem solving and interpretation skills)

Module IV: Marginal costing: concept-definition-features- CVP Analysis: Meaning, importance, Limitations, Uses of P/V ratio- Margin of safety—Breakeven chart- Application of CVP analysis(Theory only)

Module V: Cost control Techniques: Budgetary control: concepts, objectives,- steps in budgetary control- Preparation of Budgets- (Cash budget and flexible budget only)- Standard costing: concept, uses, steps- Difference between budgetary control and standard costing- Variance analysis: (Material and labour

References

Management Accounting: Sharma RK and Sasi K guptha

Management Accounting: RSN Pillai and Bagvathi

Cost Accounting : SP Jain and KL Narang

Cost Accounting :Dr D Agarwal

Marks Including Choice

Unit	Marks
I	10
II	10
III	15
IV	15
V	10
Total	60

VI SEMESTER

CORE COURSE XIV: ORGANISATION BEHAVIOUR

SEMESTER	COURSE CODE	CREDIT	EXAM HRS
VI	6B14 BBA	4	3

CO1. Understand concepts, theories and techniques in the field of human behavior at individual, group and organization level.

CO 2. Understand personality determinants within personal and organizational context.

CO3. Understand concepts of learning and motivation and its context in organizational setting.

CO4. Identify the role and relevance of group dynamics in organizational management.

Module I: Organisational Behaviour - Definition, meaning and nature, scope and application in management, Contribution of other disciplines to OB, Emerging issues in OB - Attitude, Meaning, Characteristics, and Components of Attitude, Attitude formation, change in attitude and barriers to attitude.,- Leadership, leadership styles.

Module II: Personality- Determinants of personality, Factors- Personality theories- Trait theories, Type theories, psycho analytic theories and humanistic theories.

Module III: Perception- factors affecting perception,-Learning, theories of learning- classical, operant, and social theories- Motivation, role and importance, Theories of motivation- Herzberg, McGregor, Maslow, Bandura

Module IV : Group behavior- Group dynamics, features and types of group, stages of group development, group norms, group cohesion- Group conflict, types of conflict, conflict resolution

Module V : Organisational change and development- Nature of work change, Types of change, Factors influencing change, overcoming resistance to change - Organisational development- meaning, benefits and steps in OD

References:

1. K. Aswathappa, Organizational Behaviour, HPH.
2. Appanniah&, Management and Behavioural Process, HPH.
3. Rekha&Vibha – Organizational Behavioural, VBH. 20
4. Robbins, Organizational Behaviour, International Book House.
5. John W. Newstrom&Kieth Davis, Organizational Behaviour, McGraw Hill.
6. P.G. Aquinas Organizational Behavior, Excel Books.
7. Fred Luthans, Organizational Behaviour. McGraw Hill.
8. M. Gangadhar. V.S.P.Rao and P.S.Narayan, Organizational Behaviour
9. M.N.Mishra: OrganisationalBehaviour and Corporate Development, HPH.
10. Karamapl : Business Management & Organizational Behavioral I.K. International
11. N.S. Gupta, Organizational Behaviour, HPH.
12. Jit. S. Chandan, OrganisationalBehaviour, Vikas Publishing House.
13. Sharma R.K & Gupta S.K, Management and Behaviour Process, Kalyani Publishers.
14. K. Venkataramana, OrganisationalBehaviour, SHBP.

Marks Including Choice

Unit	Marks
I	10
II	10
III	15
IV	15
V	10
Total	60

VI SEMESTER

CORE COURSE XV: BANKING THEORY AND PRACTICE

SEMESTER	COURSE CODE	CREDIT	EXAM HRS
VI	6B15 BBA	4	3

COURSE OUTCOMES

- CO1.** Acquire knowledge about basics of banking
- CO2.** Understands the law and practices of banking
- CO3.** Understands the various banking terminologies
- CO4.** Acquire knowledge of modern banking practices

Module I: Introduction to banking: origin and development of banking- structure of banking in India- Commercial banks- Functions-central bank-RBI: functions, fiscal and monetary policy- Banking Regulation Act 1949, Loans and advances: fixed advance, cash credit, overdraft, letter of credit, bill discounted- principles of sound lending.

Module II: Banker and customer relationship: Banker and customer-meaning- General and special relationship- Types of customers and account holders- minors, joint account holders, partnership firms, joint stock company with limited liability, executors, trustees, clubs and associations, joint hindu family- Procedure for opening and closing of accounts.

Module III: Negotiable instruments: Introduction-meaning and definition, features, kinds of negotiable instruments(meaning only)- cheques: meaning, definition, features- parties – crossing of cheques- types of crossing- Endorsement: meaning, essentials, kinds of endorsement, Dishonour of cheque, reason for dishonour.

Module IV: Technology in banking : need and importance- virtual banking- ATM- credit card- Debit card- Telebanking,m-banking, internet banking- RTGS(Real time Gross settlement), NEFT, Electronic Fund Transfer(EFT), SWIFT (society for worldwide interbank financial telecommunication)- concept of core banking- Universal banking and Green banking(concept only)

Skill Development Activities

- collect and fill account opening form of SB and current A/c
- collect and fill pay-in-slip of SB and current A/c
- Draw different types of endorsement of cheques
- List customer services offered by at least two banks of your choice

References

1. Banking Theory law and practice: Gorden and Natarajan, Himalaya Pub.
2. Banking law and practice : Maheswari.S.N., Kalyanipublishers
3. Banking Theory law and practice: Shekhar.K.C, Vikas publishing House
4. Modern banking: K.P.M. Sundharam and E.N.Sundharam, Sulthanchandans sons

Marks Including Choice

Unit	Marks
I	15
II	15
III	15
IV	15
Total	60

VI SEMESTER

CORE COURSE XVI :PROJECT REPORT AND VIVA VOCE

SEMESTER	COURSE CODE	CREDIT	EXAM HRS
VI	6B16 BBA	2	-

COURSE OUTCOMES

CO1: Analyses real life situations

CO2: Acquires group dynamic skills by group involvement

CO3: Develops solutions or inferences on the problem of study

CO4: Sythesis facts in the form of report

During the sixth semester the candidate shall do a research project on a relevant business/ management/banking/commerce topic. This research project is envisaged as a practical application of the research methodology course studied in the BBA Programme. Therefore, it is essential that primary data is collected as part of the research at least to some extent.

Structure of the Project report

1. Title page
2. Declaration by the student
3. Bonafide Certificate from guide countersigned by HOD
4. Acknowledgement
5. Table of Contents
6. List of Tables
7. List of figures
8. List of Symbols, Abbreviations
9. Chapter I: Introduction (Background information, Statement of the Research problem, objectives of the study, Research methodology etc.)
10. Chapter II: Review of literature
11. Chapter III: Theoretical framework

12. Chapter IV: Data Analysis and Interpretation
13. Chapter V: Summary of findings and implications and Recommendations
14. Bibliography (books, journal articles etc. used for the project work).
15. Appendix (Questionnaire, specimen copies of forms, other exhibits etc.)

Page size and typing instructions

The project report shall be prepared in A4 sized bond paper. The report shall be printed and spiral bound/hard bound with not less than 60 pages. The general text of the report shall be typed with 1.5 line spacing. The general text shall be typed in the font ‘Times New Roman’ with font size 12. Paragraphs shall be arranged in justified alignment with margins 1.25” each on top, bottom, left and right of the page with portrait orientation. No boarder line should be given to the pages.

Evaluation of project report

Maximum 50 marks shall be awarded by external examiners. Out of the external 50 marks, 30 marks shall be given for the report and 20 marks shall be given for the performance in viva voce examination as specified below.

External Evaluation		
50 marks		
Components	Sub components	Marks
1. Project report	Relevance of the topic, statement of objectives	10
	Methodology, Research design	10
	Use of statistical tools, Analysis and interpretation,	5
	Major findings Recommendations,	5
2. Viva voce		20
	Total	50

PART B

DISCIPLINE SPECIFIC ELECTIVE COURSE

HUMAN RESOURCE MANAGEMENT

CORE COURSE XII (DSEC); HUMAN RESOURCE DEVELOPMENT

SEMESTER	COURSE CODE	CREDITS	EXAM HOURS
V	5B12BBA	4	3

COURSE OUTCOMES:

CO1: Understand the HRD Practices in corporates

CO2: Contribute to the development and improvement of Organisation's systems and strategies leading to an optimal HRD Climate.

CO3: evaluates the performance management Programme

CO4: contribute to the development, implementation and evaluation of employee recruitment, selection and retention plans

Module - I: Human Resource Development (HRD): Concept, Origin and Need, Relationship between human resource management and human resource development; HRD as a Total System; Activity Areas of HRD: Training, Education and Development; Roles and competencies of HRD professionals.

Module - II: HRD Process: Assessing need for HRD; Designing and developing effective HRD programs; Implementing HRD programs; Evaluating HRD programs. HRD Interventions: Integrated Human Resource Development Systems, Staffing for HRD; Physical and Financial Resources for HRD. HRD and diversity management; HRD Climate; HRD Audit

Module – III: HRD Applications: Coaching and mentoring, Career management and development; Employee counselling; Competency mapping, High Performance Work Systems, Balanced Score Card, Appreciative inquiry. Integrating HRD with technology.

Module – IV: Evaluating the HRD Effort; Data Gathering; Analysis and Feedback; Industrial relations and HRD. HRD Experience in Indian Organizations, International HRD experience, Future of HRD.

References:

1. Nadler, Leonard: Corporate human Resource Development, Van Nostrand Reinhold / ASTD, New York.
2. Rao T.V. and Pareek, Udai: Designing and Managing Human Resource Systems, Oxford and IBH Publication Ltd.
3. Rao T.V.: Reading in human Resource Development, Oxford IBH Publication .Ltd.
4. Viramani B.R. and Seth, Pramila: Evaluating Management Training and Development, Vision Books.
5. Rao T.V.: Human Resource Development, Sage publication.

Marks including choice:

Module	Marks
I	14
II	19
III	14
IV	13
Total	60

CORE COURSE XIII (DSEC) : PERFORMANCE AND COMPENSATION MANAGEMENT

SEMESTER	COURSE CODE	CREDIT	EXAM HRS
V	5B13BBA	4	3

COURSE OUTCOMES:

CO1: Understand concepts of performance and compensation management and how to use them to face the challenges of attracting, retaining and motivating employees to high performance.

CO2. Describe the process and evaluate the implications of job evaluation

CO3. Illustrate different ways to strengthen the pay for performance link

CO4. Understand the legally required employee benefits

Module I Introduction: Concept, Philosophy, History from performance appraisal to performance development. Objectives of performance management system; Performance management and performance appraisal; Performance Management process: Performance planning, Process and Documentation of Performance appraisal, Appraisal Interview, Performance Feedback and Counselling.

Module II Performance management and reward systems: Performance Coaching ,Mentoring and Counselling, Competency development, Use of technology and e-PMS, International Aspects of PMS. Performance systems trends, Ethical Perspectives in performance appraisal.

Module III: Job Evaluation: Introduction- Methods of Job Evaluation- Company Wage Policy: Wage Determination, Pay Grades, Wage Surveys, Wage Components. Modern trends in compensation - from wage and salary to cost to company concept, Comparable worth, broad-banding, competency based pay.

Module IV: Incentives plans for production employees and for other professionals:

Developing effective incentive plans, pay for performance, Supplementary pay benefits, insurance benefits, retirement benefits, employee services benefits. Benefits & Incentive practices in Indian industry.

Module V: Wages in India: Minimum wage, fair wage and living wage.- Methods of state regulation of wages. Wage differentials & national wage policy Regulating payment of wages, wage boards, Pay commissions, dearness allowances, linking wages with productivity,. Special compensation situations: International compensation-managing variations. Expatriate Pay.

References:

1. Milkovich & Newman , Compensation, McGraw Hill.
2. T.J. Bergman , Compensation Decision Making, Harcourt, Fort Worth, TX
3. Richard Henderson: Compensation management in a knowledge based world, Prentice Hall.
4. T.N.Chhabra & Savitha Rastogi Compensation management, Sun India Publications.
5. Gary Dessler , Human Resource Management, Prentice Hall.
6. Armstrong's Handbook of Performance Management: An Evidence-Based Guide to Delivering High Performance :Book by Michael Armstrong.
7. Bhattacharyya, D.K.: Performance management systems and strategies, Pearson Education.

Marks including choice:

Module	Marks
I	14
II	11
III	11
IV	11
V	13
Total	60

CORE COURSE XVII (DSEC): COUNSELLING AND NEGOTIATION SKILLS FOR MANAGERS

SEMESTER	COURSE CODE	CREDITS	EXAM HOURS
VI	6B17BBA	4	3

COURSE OUTCOMES:

CO1: -Understand the behavioural issues at work place

CO2: Understand basic concepts of counseling and negotiations.

CO3: Understand the role of negotiations in organisations

CO4: Acquire negotiation skill to deal organizational issues

Module I Counselling: Introduction, Approaches to Counselling, Goals and Process of Counselling; Counselling Procedures and Skills, Organizational Application of Counselling Skills.

Module II Changing Behaviours through Counselling: Specific Techniques of Counselling; Role conflicts of Managers and Counselling-Application of Counselling in Specific Organizational Situations: Dealing with problem Subordinates; Performance Management; Alcoholism and Other Substance Abuse- Ethics in Counselling.

Module III Negotiation: Introduction, Nature and need for negotiation, negotiation process, Types and styles of negotiation; strategies and tactics; barriers in effective negotiation, Communication Style, Breaking Deadlocks.

Module IV Role of trust in negotiations: Negotiation and IT; ethics in negotiation; cultural differences in negotiation styles; gender in negotiations; context of mediation; negotiation as persuasion.

References:

1. Singh Kavita - Counselling Skills for Managers (PHI)
2. Carroll, M.: Workplace counseling, Sage Publication.
3. Kottler, J. A., & Shepard, D. S.: Introduction to counselling: voices from the field, USA: Cengage Learning.
4. Moursund, J.: The Process of counselling and therapy, New Jersey: Prentice Hall.
5. Patterson, L. E., & Welfel, E. R.: The counselling process: A multitheoretical integrative approach, New York: Brooks Cole.
6. Kolb, D., & Williams, J.: The Shadow Negotiation. UK: Simon & Schuster.
7. Korobkin, R.: Negotiation theory and strategy, Aspen Publisher. 8. Lewicki, R.: Essentials of negotiation. Alexandria V. A.: Society of HRM.

Marks including choice:

Module	Marks
I	14
II	19
III	14
IV	13
Total	60

CORE COURSE XVIII (DSEC): ORGANISATIONAL CHANGE AND DEVELOPMENT

SEMESTER	COURSE CODE	CREDIT	EXAM HRS
VI	6B18BBA	4	3

COURSE OUTCOMES:

CO1: Understand the significance of innovation and creativity in business

CO2: Understand the need for Organisational change and development in the modern Organisations.

CO3: Adapt to changing corporate circumstances and become efficient managers in the modern era.

CO4: Scale up their path towards career development by means of developing their individual potentialities.

Module I: CHANGE MANAGEMENT: The importance and nature of change. Change and human response. Introducing change effectively: Basic steps, factors influencing change- resistance to change, overcoming resistance to change.

Module II: ORGANIZATION EFFECTIVENESS: Organization effectiveness: Concept, problems in measurement of effectiveness. System - level criteria of judging effectiveness.

Module III: ORGANIZATIONAL DEVELOPMENT: The nature of Organizational Development (OD): Assumptions and values. Relevant systems concepts. Action research, OD Interventions: Team interventions, Inter-group interventions, personal, interpersonal and group processes interventions: A descriptive inventory of OD interventions.

Module IV: CREATIVITY & INNOVATION: Creativity & Innovation: Meaning, Need, Components of Creativity & Innovation, Organizational Constraints, Organizational environment for Creativity & Innovation.

References:

1. Dunnette, M.D. (Ed.) (1976). Handbook of Industrial and Organizational Psychology. Chicago: Rand McNully.
2. French, W.L.; & Bell, C.H. Jr. (1980). Organizational Development. London, Prentice Hall. 3. Herbert, T.T. (1981). Dimensions of Organizational Behavior. London: MacMillan.
4. Schemerhorn, Osborn and Hunt (2012). Organisational Behaviour. Wiley Publications.
5. Khandwalla, P.N. (1988). Organizational effectiveness. In J. Pandey (Ed.) Psychology in India: The State-of-the Art (Vol.3, pp. 97-215). New Delhi: Sage.
6. Luthans, F. (1989). Organizational Behaviour. London: McGraw Hill.
7. Margulies, N.; & Raia, A.P. (1975). Organizational Development: Values, process and technology. New Delhi: Tata McGraw Hill.
8. McGill, M.E. (1977). Organizational Development for Operating Managers. AMACO (a division of American Management Association).

Marks including choice:

Module	Marks
I	14
II	13
III	19
IV	14
Total	60

PART - C

GENERIC ELECTIVE COURSE 03:

KERALA ECONOMY

SEMESTER	COURSE CODE	CREDIT	EXAM HRS
V	5D 03ECO	2	2

COURSE OUTCOMES

1. Students will be able to understand the structural changes in Kerala Economy.
2. The course will provide the students a basic understanding about the developmental issues of Kerala Economy.

Module-I Kerala in the National Economy

Significant features of Kerala economy since state formation-Kerala as a developmental model: debates on the existence and sustainability of Kerala model. Sectoral composition of Kerala economy-developmental challenges faced by agriculture, industry and service sector, significance and growth of service sector: health, education, and banking, tourism, IT, transport - liberalization policies and its impact on service sector.

Module II Developmental Issues in Kerala

Demographic transition-aging population–Migration-inward and outward migration-Poverty- Unemployment-environmental issues, food security, energy crisis- Decentralized governance and its impact on Kerala economy- Fiscal crisis of Kerala.

Books/Report for Study

1. Government of Kerala (2019) Economic Review, Kerala State Planning Board, Thiruvananthapuram
2. Prakash, B. A. (1999). *Kerala's Economic Development: Issues and Problems*. Sage.

Books for Reference

1. George, K. K. (1999). *Limits to Kerala Model of Development: An Analysis of Fiscal Crisis and its Implications*. Centre for Development Studies.
2. Tharamangalam, J. (Ed.). (2006). *Kerala: The Paradoxes of Public Action and Development*. Orient Longman.
3. Harilal, K. N., & Joseph, K. J. (2003). Stagnation and Revival of Kerala

economy: An Open Economy Perspective. *EPW*, 2286-2294.

4. Oommen M A (Ed. 1999), *Rethinking Development: Kerala's Experience*, vol.1 & II, New Delhi: Institute of social sciences.

MODEL QUESTION PAPERS
I SEMESTER BBA DEGREE PROGRAMME
CORE COURSE I - 1B01BBA(BBA)
PRINCIPLES AND PRACTICE OF MANAGEMENT

Time : 3 Hours

Maximum : 40 Marks

PART – A

Answer all questions. Each question carries 1 mark.

1. What is planning premises?
2. What is departmentation?
3. Define management?
4. What is strategy?
5. What is MBO?
6. What is motivation?

(6×1=6)

PART - B

Answer any 6 questions. Each question carries 2 marks.

7. What is diagonal communication?
8. What is span of supervision?
9. What is gangplank?
10. What do you mean by synergy?
11. What is centralization?
12. Explain the concept of stability of tenure?
13. What is standing plan?
14. What do you mean by science not rule of thumb method?

(6×2=12)

PART - C

Answer any 4 questions. Each question carries 3 marks.

15. Explain the different types of decision making?
16. Difference between centralization and decentralization?
17. Explain the principles of organizing?
18. “Planning and controlling are the two sides of the same coin”. Do you agree?
19. “Coordination is the essence of management” Explain?
20. What is staffing? Explain the steps in staffing?

(4×3=12)

PART – D

Answer any 2 questions. Each question carries 5 marks.

21. What is directing? What are the elements of directing?
22. What do you mean by controlling? What are the techniques of controlling?
23. Explain the elements of scientific management?
24. What are the different types of organizing?

(2×5=10)

**I SEMESTER BBA DEGREE PROGRAMME
COMPLEMENTARY ELECTIVE COURSE I-1C01BBA (BBA)
STATISTICS FOR BUSINESS DECISIONS**

Time : 3 Hours

Maximum : 40 Marks

PART – A

Answer all questions. Each question carries 1 mark.

1. What is primary data?
2. Define correlation
3. What is regression?
4. What is Questionnaire?
5. What is secular trend?
6. What is price index?

(6×1=6)

PART - B

Answer any 6 questions. Each question carries 2 marks.

7. What do you mean by tabulation?
8. Define statistics
9. List out different methods of collection of primary data?
10. Explain the types of index numbers.
11. What is perfect correlation?
12. What do you mean by regression coefficients?
13. What are the components of time series?
14. What is scatter diagram?

(6×2=12)

PART - C

Answer any 4 questions. Each question carries 3 marks.

15. What are the main uses of index numbers?
16. Difference between classification and tabulation?
17. State the merits and demerits of Spearman's rank correlation method?

- 18. Explain moving average
- 19. What are the functions of statistics?
- 20. Explain cost of living index (4×3=12)

PART – D

Answer any 2 questions. Each question carries 5 marks.

- 21. What is meant by statistical investigation? What are the stages of statistical investigation?
- 22. Calculate Karl Pearson’s coefficient of correlation for the following series
 Price(In Rs) : 110 111 112 113 114 115 116 117 118 119
 Supply(In Kg):200 210 210 240 260 280 310 400 410 420
- 23. Define trend. What are the various methods used to measure trend?
- 24. Compute Fishers ideal index and show whether it satisfies Time reversal test.

Commodity	Base Year		Current Year	
	P	Q	P	Q
A	6	50	10	56
B	2	100	2	120
C	4	60	6	60
D	10	30	12	24

(2×5=10)

**I SEMESTER BBA DEGREE PROGRAMME
COMPLEMENTARY ELECTIVE COURSE II – 1C02BBA
MANAGERIAL ECONOMICS**

Time : 3 Hours

Maximum : 40 Marks

PART A

Answer all questions. Each question carries 1 mark

1. Define managerial economics.
2. What is kinked demand curve?
3. What is price differentiation?
4. Define opportunity cost.
5. Define production function.
6. What is supply?

(6x1=6)

PART B

Answer any 6 questions. Each question carries 2 marks

7. What is price skimming?
8. What is selling cost?
9. What is cost plus pricing? State its advantages.
10. What is law of demand?
11. What are the properties of an isoquant curve?
12. Give the meaning of equilibrium?
13. What is substitution effect?
14. What is diminishing marginal utility?

(6x2=12)

PART C

Answer any 4 question. Each Question carries 3 marks

15. Distinguish between fixed cost and variable costs.
16. Explain the features of long run average cost.
17. Explain any three pricing methods.
18. Explain the features of perfect competition.
19. Explain supply curve.
20. Explain price elasticity of demand.

(4x3=12)

PART D

Answer any 2questions. Each question carries 5 marks

21. Explain with suitable examples, the various determinants of demand.
22. Define monopoly. Explain how price output decisions are taken under conditions of monopoly.
23. Explain the nature and scope of managerial economics.
24. Explain cost output relationship in short run.

(5x2=10)

II SEMESTER BBA DEGREE PROGRAMME
CORE COURSE II - 2B02BBA
BUSINESS ENVIRONMENT

Time : 3 Hours

Maximum : 40 Marks

PART A

Answer all questions. Each question carries 1 mark

1. Define business environment
2. What is legal environment
3. What is disinvestment
4. What is an MNC
5. What is public sector Enterprise
6. Expand CSR

(6x1=6)

PART B

Answer any 6 questions. Each question carries 2 marks

7. What is franchising
8. What are political institutions in India
9. What is SWOT analysis
10. What is environmental scanning
11. What is Globalization
12. What is industrial pollution
13. What is New Economic policy
14. What is sub culture

(6x2=12)

PART C

Answer any 4 question. Each Question carries 3 marks

15. Explain the features of business environment
16. Explain micro environment factors
17. Explain the role of MNC in India
18. What are the elements in Socio cultural environment
19. Explain the Criticisms of disinvestment policy
20. What are the responsibilities of business towards Government (4x3=12)

PART D

Answer any 2 questions. Each question carries 5 marks

21. What is business environment. What are the components of external environment
22. Explain the social responsibility of business towards different stakeholders
23. What are the main global entry strategies in globalization
24. What is environmental scanning. What techniques used in environmental scanning(5x2=10)

II SEMESTER BBA DEGREE PROGRAMME
CORE COURSE III - 2B03BBA
ENTREPRENEURSHIP DEVELOPMENT

Time : 3 Hours

Maximum : 40 Marks

PART A

Answer all questions. Each question carries 1 mark

1. Define Entrepreneurship?
2. What do you mean by project management?
3. What is flexibility study?
4. What do you mean by intrapreneurs?
5. What do you mean by small scale industry?
6. What do you mean by viability study? (6 x1=6)

PART B

Answer any 6 questions. Each question carries 2 marks

7. Describe features of entrepreneurship.
8. Explain EDP
9. Explain venture capital
10. What are the problems faced by women entrepreneur?
11. State relationship between Entrepreneurial behavior and psycho theories.
12. Explain the role of Govt. in organizing EDP
13. Describe theories of entrepreneurship.
14. How employment opportunities are generated by entrepreneurship? (6x2=12)

PART C

Answer any 4 question. Each Question carries 3 marks

15. Write a note on Women Entrepreneurs.
16. Explain the functions of Entrepreneurs
17. Distinguish between Entrepreneurs and managers
18. Describe any two state level financing institutions.
19. What is the difference between Intrapreneurs and entrepreneurs?
20. Describe any four types of Entrepreneurs. (4x3=12)

PART D

Answer any 2questions. Each question carries 5 marks

21. Write a note on rural entrepreneurship
22. Explain status of entrepreneurship in Indian industry with examples
23. Describe various stages of project management.
24. Explain women entrepreneurship in India (5x2=10)

II SEMESTER BBA DEGREE PROGRAMME
CORE COURSE III - 2C03BBA
QUANTITATIVE TECHNIQUES FOR BUSINESS DECISIONS

Time: 3 hrs

Max Marks: 40

Section A

Answer all questions. Each question carries 1 mark

1. Define Mutually Exclusive Events
2. What is Type I error?
3. What is standard normal variate?
4. What is a random experiment?
5. Define exhaustive events
6. What are equally likely events?

(6 x 1 = 6)

SECTION B

Answer any SIX questions. Each question carries 2 marks

7. Explain Two-Tailed Test
8. Write the characteristics of normal curve
9. What do you mean by parametric test and non parametric test?
10. What is the probability of getting a king or spade when you are drawing a card from a pack of 52 cards?
11. Describe the utilities of poisson probability distribution.
12. Explain Level of Significance
13. Give the characteristics of the Normal Distribution
14. Explain Poisson Distribution as a limiting case of Binomial Distribution. **(6 x 2 = 12)**

SECTION C

Answer any FOUR questions. Each question carries 3 marks

15. Explain the uses of quantitative techniques in business and industry
16. What is conditional probability. If $P(A) = 0.4$, $P(B) = 0.8$, $P(A \text{ intersection } B) = 0.06$, Find $P(A/B)$ & $P(B/A)$
17. A basket contains 20 bad & 60 good apples. Four apples are drawn from this basket. Find the probability that of four a) at least 2 are good apples, b) utmost 2 are good apples
18. A car hire firm has two cars which it hires out day by day. The number of demands for a car on each day is distributed as a poison distribution with mean 1.5. Calculate the proportion of day on which a) neither car is used, b) some demand is refused
19. The variable X follows a normal distribution with mean 45 and SD 10. Find the probability for an item to fall a) beyond 60 b) between 40 and 56.
20. In a competitive examination, 5000 students have appeared for a paper in Maths. Their

average mark was 62 and SD was 12. If there are only 100 vacancies, find the minimum marks that one should secure to get selected against a vacancy. **(4 X 3 = 12)**

SECTION D

Answer any TWO questions. Each question carries 5 marks

21. In a competitive examination, 5000 students have appeared for a paper in statistics. Their average mark was 62 and standard deviation was 12. If there are only 100 vacancies, find the minimum marks that one should secure to get selected against a vacancy.
22. What is Hypothesis Testing and explain the procedure for testing of hypothesis
23. Eight coins are tossed together 256 times. Fit a binomial distribution and find the expected frequencies of heads. Also find Mean and Standard Deviation.
24. An Urn A contains 2 white and 4 black balls. Another Urn B contains 5 white and 7 black balls. A ball is transferred from the Urn A to Urn B. Then a ball is drawn from Urn B. Find the probability that it will be white. **(2 X 5 = 10)**

MODEL QUESTION PAPER FOR GENERIC ELECTIVE COURSE

**5D03 ECO KERALA ECONOMY -
SEMESTER-V**

Time: Two hours

Maximum marks: 20

Part – A (Very short answer type Questions). Answer all Questions.

- 1) What is demographic transition?
- 2) What is food security?
- 3) Define immigration.

(1x3=3)

Part – B (Short answer type Questions) Answer any Three Questions

- 4) What is the nature and extent of unemployment in Kerala?
- 5) Explain the recent trends in the service sector of Kerala.
- 6) Write a note on traditional industries in Kerala.
- 7) Discuss the issue of population ageing in Kerala?

(2x3=6)

Part – C (Short Essay type Questions) Answer any two Questions

- 8) Critically examine the recent fiscal crisis of Kerala?
- 9) Discuss about the implications of demographic transition in Kerala?
- 10) What do you understand by “Kerala model of development”?

(3x2=6)

Part – D (Essay type Questions) Answer any one Question

- 11) Define decentralization. Discuss about the impact of decentralization policy on service sector?
- 12) Critically examine the role of service sector in Kerala's development.

(5x1=5)